

Norfolk Climate Change Partnership: Long-term Work Plan 2024-2027

The following sets out the high-level action/work plan for partnership activities based around its three strategic priorities: -

- Energy
- Retrofit
- Transport

As well as a number of activities to develop partnership maturity, grow the influence of the partnership locally, regionally and nationally, as well as demonstrating the benefit of working more collaboratively across the county of Norfolk.

Action	NCCP Priority	Sub-actions	Success Measures	Benefits	Lead	Timeframe
Successfully deliver the Innovate UK funded Norfolk NetZero Communities Project	Energy, Retrofit, Transport, Behaviour Change	Continue to work with communities in Ormesby, Marshland St James, Stalham, Eaton, Swaffham, Loddon & Chedgrave, and Brundall to identify non-technical barriers and co-create solutions working with our appointed delivery partner (Hubbub).	Communities are more engaged on take climate and retrofit actions.	Non-technical barriers identified for each community. Solutions co-designed with communities Greater uptake of NetZero living options for Norfolk Residents	Paula Boyce (GYBC) Jonathan Ward (NCCP)	June 2025
Be an active partner and consultee in the development of an energy plan for Norfolk.	Energy	Engage with Norfolk CC on the development of a plan.	An energy plan for Norfolk is delivered.	A clear plan to support decarbonation of industry, domestic heating & transport.	Nicky Jeffreys (NCC)	Ongoing

Action	NCCP Priority	Sub-actions	Success Measures	Benefits	Lead	Timeframe
Develop a business case/funding application for Norfolk to create: - <ul style="list-style-type: none"> • A concierge type service to support households wanting retrofit plans • Develop and pilot a bulk purchase scheme for retrofit solutions 	Retrofit	Develop an external funding application (National lottery initial) and business case based on evidence from NetZero Communities project, Norfolk Warm Homes, etc Gather evidence for the benefits of a bulk buying scheme from a trusted supplier & insta	Secure up to £1.5m to support a service for 3 years Narrative needs to highlight value of keeping retrofit expenditure in Norfolk	Greater support for residents, enabling those that are intimidated by making retrofit choices to take guided action. Creates a legacy for the Norfolk NetZero Communities project's learning. More efficient cost-effective homes for Norfolk residents.	Greg Pearson (NCCP) Kate Rawling (NNDC)	March 2025
Create & hold a Retrofit summit for Norfolk	Retrofit	Hold a Norfolk wide retrofit summit to promote the benefits and increase resident uptake	Improved understanding and uptake of retrofit across the county	Increased retrofit activity across the county.	To be allocated	2025-26
Sharing of best practice and learning across partners	Better Collaboration	Use Senior Officers group & Officers Delivery groups to highlight and share areas of good practice, learning.	Sharing of learning & best practices.	Sharing of learning & best practices.	All partners	Ongoing

Action	NCCP Priority	Sub-actions	Success Measures	Benefits	Lead	Timeframe
Build a business case to create a discounted household insulation fund for Norfolk (like the successful one run in Suffolk)	Retrofit	Analyse findings from thermal imaging pilot Analyse barriers to self-funding households improving their insulation Seek approximately £200k of external funding	£200k of funding secured to support this Minimum of 1,000 household supported Up to xxx money saved for Norfolk Resident's wallets Up to xxx domestic carbon emissions saved	Greater incentives for residents to act and insulate their homes. Improved thermal efficiency of homes in Norfolk. More efficient cost-effective homes for Norfolk residents.	Greg Pearson (NCCP)	March 2025
Work with Norfolk Warm Homes to develop a partnership approach to delivering a rural heat network project	Retrofit	Form working group to develop a business case/project plan Work with GSE NetZero Hub to submit an EOI for Community Energy Fund feasibility funding	Up to £40K of feasibility fund release to Norfolk	Pilots the opportunity for off-gas communities to decarbonise via heating networks. Learning could be applied across similar communities. Opportunities to leverage external funding.	Greg Pearson (NCCP) Kate Rawling (NNDC) Chris Bailey (NWH)	2025-26
Support the delivery of Transport East's transport decarbonisation strategy	Transport	Support and promote Transport East decarbonisation strategy	Reduced transport emissions.	Reduced transport emissions.	All partners	Ongoing

Action	NCCP Priority	Sub-actions	Success Measures	Benefits	Lead	Timeframe
Explore future funding opportunities for NCCP projects	Funding	Explore future funding opportunities including lottery, ABI, climate bonds, government grants, private sector investment.	External funding secured	Funding secured to deliver partnership activities.	Greg Pearson (NCCP)	Ongoing
Promote the development of community energy in Norfolk, to align with national policy direction on this.	Energy	Work with Greater SE NetZero Hub to identify the barriers to successful applications via the Community Energy Fund and develop an action plan to address this.	Further successful applications to CEF unlocking £80-200k Clear action plan established.	Unlock £40-100k per funding successful application. Aligned to national policy around promoting community energy.	Greg Pearson (NCCP) Jonathan Davison (GSEnz Hub)	By October 2024
		Form a NCCP working group to support the development of Community Energy in Norfolk.	Group established and meeting frequently	Creating energy independent communities? What's in it for them? Is better alternative than what they currently have?	Greg Pearson (NCCP)	By September 2024
		Exploration of barriers to community energy via Norfolk NetZero Communities	Communities supported to explore community energy options open to them.	Increased community energy schemes across Norfolk	Jonathan Ward Hubbub	By October 2024

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Pilot a thermal imaging camera loan scheme	Retrofit	50% capacity open to any community group/parish council in Norfolk 50% capacity targeted at engaging hard to reach communities with high rates of EPCs (D-G) and high fuel poverty Develop support and information package	Increased nos of households have been successful in securing funding through ECO/GBIS Reduction in domestic emissions	Better aware for residents of retrofit options and funding if applicable. Improved thermal efficiency of homes in Norfolk. More efficient cost-effective homes for Norfolk residents.	Greg Pearson (NCCP) Kate Rawling (NNDC) Ged Greeves (BCKLWN)	April 2025
Supporting Norfolk Waste Partnership to develop the carbon footprint of the Norfolk Waste System	Better Collaboration	Support NWP develop an understanding of the carbon implications of Norfolk's waste stream	Avoidance of consultancy costs	Understanding of the carbon implications of the Norfolk Waste system.	Greg Pearson (NCCP) James Wilson (GYBC)	TBC
Support to Norfolk Resilience forum on Climate change and embedding it into their plans	Better Collaboration	The partnership will provide support and guidance both from its own skill base and from external sources to work with the NRF to give greater consideration to climate change resilience and adaption in their activities.	Avoidance of consultancy costs	Resilience activities are more proactive to climate change threats	Greg Pearson (NCCP)	Ongoing
Continue to play active part in the EoE RCCF	Better Collaboration	Continue to support and attend the EoE Regional Climate Change Forum	Sharing of learning & best practices.	Sharing of learning & best practices. Opportunities for regional collaboration	Greg Pearson (NCCP) Cllr James Bensly	Ongoing

Action	NCCP Priority	Sub-actions	Success Measures	Benefits	Lead	Timeframe
Create better working relationships with Suffolk Climate Change Partnership & identify opportunities for sub-regional working	Better Collaboration	Work with Suffolk Climate Change Partnership to identify areas where it may be beneficial to work collectively.	TBC once appetite for collaboration has been identified.	Greater opportunity to share learning and resources sub-regionally across Norfolk & Suffolk.	Greg Pearson (NCCP) David Walton (SCCP)	Ongoing
Support Norfolk PH on the development of the annual Director of Public Health focused on climate change	Better Collaboration	To support the development of the annual report ensuring partnership	Partnership outcomes reflected in the final report.	Links of partnership priorities to health outcomes demonstrated.	Greg Pearson (NCCP)	Completed
Support and align with INCREES project around green skills	Retrofit	To play an active part in the steering of the project to align with partnership priorities.	Project is successfully aligned and supports partnership aims to increase green growth through NetZero Norfolk Communities Project	Skills agenda supports partnership priorities.	Greg Pearson (NCCP)	March 2025
Climate literacy project pilot	Greater Education	Develop a training programme to support residents and community groups that want support.	More residents feel empowered to take action through better knowledge.	Increase knowledge at a community level across Norfolk. Consistent approach to knowledge and awareness raising.	Toby Bolton (NNDC) Greg Pearson (NCCP)	March 2025